**Example:** Production of parts

A production system producing parts consists of 3 machining centers. The operations (and mean processing times) performed at the 3 centers are:

- Turning (70 min);
- Milling (40 min);
- Grinding (110 min).

In the first center there are 2 identical machines; in the other ones only 1 machine. Each part has to undergo the first 2 operations; only 35% the third one. Parts are transported on pallets; there are 10 pallets available. (Un)Loading is done at the Load/Unload station, which takes 25 min. It takes on average 10 minutes to transport a part to the next station.

- What is the throughput of this system?
- How does it depend on the number of pallets?

## Intermezzo: Closed Queueing Networks

Consider a queueing network with

- N single-server stations, numbered  $1, \ldots, N$ ;
- *K* circulating customers;
- Exponential service times, mean  $1/\mu_i$  in station *i*;
- Random routing with routing probabilities  $p_{ij}$ ;

This network can be described by a Markov process with states  $n = (n_1, \ldots, n_N)$  where  $n_i$  is the number of customers in station i.



### Routing

#### Define

 $v_i$  = relative visit frequency to station i

= expected number of visits to station *i* in a cycle

Then the  $v_i$ 's satisfy

$$v_i = \sum_{j=1}^N v_j p_{ji}, \qquad i = 1, \dots, N.$$

To uniquely determine the  $v_i{\rm 's}$  we have to add a norm zalization equation, e.g.,

$$v_1 = 1$$

(in which case a cycle is the time between two successive visits to station 1).

# **Product-form solution**

Let p(n) denote the steady-state probability of state n.

It then holds that

$$p(n) = C \cdot \left(\frac{v_1}{\mu_1}\right)^{n_1} \cdots \left(\frac{v_N}{\mu_N}\right)^{n_N}$$

where  ${\cal C}$  is the normalization constant.

Using the probabilities p(n) mean values like

$$\begin{array}{lll} L_i(K) &=& \text{mean number of customers in station } i\\ S_i(K) &=& \text{mean sojourn time in station } i\\ \Lambda_i(K) &=& \text{throughput of station } i\\ \rho_i(K) &=& \text{occupation rate of station } i \end{array}$$

can be computed (K indicates the dependence of these quantities on the population size).

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# Mean Value Analysis (MVA)

MVA is a *recursive scheme* (in the population size) for the computation of mean values. It is based on:

#### The Arrival Theorem:

A customer moving from station i to j sees the network in equilibrium as if he was not there (i.e., with one customer less).



Let

$$L_i^a(K) =$$
 mean number of customers in station *i*  
on arrival of a customer

Then the arrival theorem yields that

$$L_i^a(K) = L_i(K-1)$$

and hence,

$$S_i(K) = L_i^a(K)\frac{1}{\mu_i} + \frac{1}{\mu_i} = L_i(K-1)\frac{1}{\mu_i} + \frac{1}{\mu_i}$$

Together with Little's law this gives the MVA equations.



#### **MVA relations:**

$$S_{i}(K) = L_{i}(K-1)\frac{1}{\mu_{i}} + \frac{1}{\mu_{i}}$$
 (Arrival relation)  

$$\Lambda_{i}(K) = \frac{v_{i}K}{\sum_{j=1}^{N} v_{j}S_{j}(K)}$$
 (Little's law)  

$$L_{i}(K) = \Lambda_{i}(K)S_{i}(K)$$
 (Little's law)

for i = 1, ..., N.

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Starting with  $L_i(0) = 0$  for i = 1, ..., N, these relations can be used to recursively determine  $S_i(k), \Lambda_i(k), L_i(k)$  for  $k = 1, \ldots, K$ .

## Including travel times

Suppose that it takes on average  $T_{ij}$  time units to move from station *i* to *j*.

To compute  $L_i(K)$ ,  $S_i(K)$  and  $\Lambda_i(K)$  in this case, we only have to modify the relation for the througput (to take into account that some customers are 'on their way'):

$$\Lambda_{i}(K) = \frac{v_{i}K}{\sum_{j=1}^{N} v_{j}S_{j}(K) + \sum_{j=1}^{N} \sum_{l=1}^{N} p_{jl}T_{jl}}$$

The mean number of customers that is traveling from j to l is given by

 $\Lambda_j(K)p_{jl}T_{jl}$ 

and the mean total number that is traveling,

$$\sum_{j=1}^{N} \sum_{l=1}^{N} \Lambda_j(K) p_{jl} T_{jl}$$

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