### Stochastic Models of Manufacturing Systems

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# Organization

- 7 lectures (lecture of May 12 is canceled)
- Studyguide available (with notes, slides, assignments, references), see http://www.win.tue.nl/~iadan/4t400
- Examination consists of:
  - Weekly (8) take home assignments
  - Send in take home assignments individually
  - Best 7 out of 8 take home assignments count (40%)
  - Take home assignments of last week will be discussed in BZ
  - Final assignment, done in groups of two (60%)





# Topics

- Basic probability (refresher)
- Basic statistics for discrete-event simulation
- Modeling and analysis of manufacturing systems:
  - Single-stage systems
  - Multi-stage flow lines
  - Job-shop systems
  - CONWIP systems





# Modeling

#### Some basic steps:

- Identify the issues to be addressed
- Learn about the system
- Choose a modeling approach
- Develop and test the model
- Verify and validate the model
- Experiment with the model
- Present the results



# Modeling

#### Various types of models:

- Physical models
- Simulation models
- Analytical models

#### But why modeling?

- Understanding
- Improvement
- Optimization
- Decision making



# Modeling

#### Some issues:

- Complexity versus Simplicity
- Flexibility
- Data requirements
- Transparency

Analytical and simulation capability: Effective modeling requires both!





Servers are equally fast, 10 circulating jobs

**Question:** Replace one server by a server that is twice as fast. How does this affect average throughput time? Throughtput?

**Question:** Does your answer change in case of more jobs? Less jobs?



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# Multiple Machines or a Single One?



4 machines, or one machine that is four times faster?

Question: What do you prefer, 4 machines or one fast machine?

Question: What do you prefer if process time variability is high?

Question: What do you prefer if the load is low?



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# Multiple Machines or a Single One?



4 machines, or one machine that is four times faster?

The required information is captured in the following formula:

$$E(S) \approx \frac{\Pi_W}{1-\rho} \frac{E(R)}{c} + E(B)$$



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### **Running example**

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A robotic dairy barn



# Milking robot



How to design such a barn?

























































How to design such complex systems?

- What should be the layout of the network?
- Size of zones?
- Where to locate items?
- What number of pickers and zones?
- Required WIP level?



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Network model: implemented in Java Applet



### **Contents Basic Probability**

- Sheldon M. Ross: Probability Models, Academic Press, 2003.
  - Chapter 1: 1.1-1.5
  - Chapter 2: 2.1-2.5
  - Chapter 3: 3.1-3.5
- Henk Tijms: Understanding Probability, Cambridge Univ. Press, 2012.
  - Chapter 7: 7.1, 7.2 (till 7.2.1), 7.3
  - Chapter 8: 8.1, 8.2
  - Chapter 9
  - Chapter 10: 10.1, 10.2, 10.3, 10.4 (till 10.4.8), 10.5, 10.6
  - Chapter 11: 11.1, 11.2, 11.3, 11.4.1, 11.5
  - Chapter 13: 13.1, 13.2, 13.3 (till 13.3.1)
  - Appendix:

Permutations, Combinations, Exponential function, Geometric series



### **Basic Probability**

Ingredients of a probability model:

- Sample space *S*: flipping a coin, rolling a die, process time, ...
- Events are (essentially) all subsets of *S*:  $E = \{H\}, E = \{1, 2\}, E = (0, 1), ...$
- Get new events by union, intersection, complement



### **Probabilities on Events**

For each event *E* there is a number P(E) such that:

- $0 \le P(E) \le 1$
- P(S) = 1
- $E_1, E_2, \ldots$  mutually exclusive, then  $P(\bigcup_0^\infty E_i) = \sum_0^\infty P(E_i)$

Example: Tossing a coin,  $P({H}) = P({T}) = \frac{1}{2}$ Example: Rolling a die,  $P({1}) = \frac{1}{6}$ ,  $P({1, 2}) = P({1}) + P({2}) = \frac{1}{3}$ 

Intuition:

If an experiment is repeated over and over, then, with probability 1, the long run portion of time that event *E* occurs is P(E)



## **Conditional probabilities**

#### Probability of event *E* given that event *F* occurs,

 $P(E|F) = \frac{P(E \cap F)}{P(F)}$ 

**Example:** Rolling a die twice,  $P(\{i, j\}) = \frac{1}{36}$ 

Given that i = 4 (event *F*), what is probability that j = 2 (event *E*)?

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$$P(E|F) = \frac{\frac{1}{36}}{\frac{1}{6}} = \frac{1}{6}$$

**Example:** Darts on unit disk  $\{(x, y)|x^2 + y^2 \le 1\}$ 

$$P(\text{distance to } 0 > \frac{1}{2}|x > 0) = \frac{\frac{1}{2}\pi - \frac{1}{8}\pi}{\frac{1}{2}\pi} = \frac{3}{4}$$

Note:  $P(E \cap F) = P(E|F)P(F)$  and we usually write  $P(E \cap F) = P(EF)$ 

### Independent events

#### Events *E* and *F* are independent if

P(EF) = P(E)P(F)

and events  $E_1, \ldots, E_n$  are independent is

 $P(E_1E_2\ldots E_n) = P(E_1)P(E_2)\cdots P(E_n)$ 

Example: Rolling a die twice

E = "i + j = 6" and F = "i = 4". Independent?

$$P(E) = \frac{5}{36}, \quad P(F) = \frac{1}{6}, \quad P(EF) = \frac{1}{36}$$

Now E = "i + j = 7". Independent?

Independent experiments:  $S = S_1 \times S_2 \times \cdots \times S_n$  where

$$P(E_1E_2\ldots E_n) = P(E_1)P(E_2)\cdots P(E_n)$$



### Random variable

Function of outcome: X

Example: Rolling a die twice

*X* is sum of outcomes, so X = i + j,  $P(X = 2) = \frac{1}{36}$ 

**Example:** Flipping a coin indefinitely, P(H) = p

N is number of flips until first H (independent flips)

 $P(N = n) = (1 - p)^{n-1}p$ 

**Discrete** random variable (rv): possible values are discrete

**Continuous** random variable: possible values are continuous



### **Distribution function**

 $F(x) = P(X < x), \quad x \in \mathbb{R}$ 

**Properties:**  $F(x) \uparrow$ ,  $\lim_{x\to\infty} F(x) = 1$ ,  $\lim_{x\to-\infty} F(x) = 0$ 

$$P(y < X \le x) = F(x) - F(y)$$

**Discrete** random variable  $X \in \{x_1, x_2, \ldots\}$ 

$$P(X = x_i) = p(x_i) > 0, \quad \sum_{i=1}^{\infty} p(x_i) = 1$$

**Example:** Bernoulli rv P(X = 0) = 1 - P(X = 1) = 1 - p (1 is success)

**Example:** Binomial rv X =#successes in *n* trials, *p* is success probability

$$p_i = P(X = i) = \binom{n}{i} p^i (1 - p)^{n-i}, \quad i = 0, 1, \dots n$$
  
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### **Distribution function**

**Example:** Geometric rv X =#trials till first success

$$p_n = P(X = n) = (1 - p)^{n-1}p, \quad n = 1, 2, 3, \dots$$

**Example:** Poisson rv *X* 

$$p_n = e^{-\lambda} \frac{\lambda^n}{n!}, \quad n = 0, 1, 2, \dots$$

### Continuous rv

*X* has a density f(x)

$$P(X \in B) = \int_{B} f(x)dx, \quad P(X \le b) = \int_{-\infty}^{b} f(x)dx,$$

**SO** 

$$\int_{-\infty}^{\infty} f(x)dx = 1, \quad P(a \le X \le b) = \int_{a}^{b} f(x)dx$$

**Interpretation:**  $f(x)dx \approx P(x < X \le x + dx)$ 

$$F(x) = \int_{-\infty}^{x} f(y)dy, \quad \frac{d}{dx}F(x) = f(x), \quad P(X=b) = 0$$

**Example:** Uniform rv X on [0, 1], or uniform rv X on [a, b],

$$f(x) = 1, \quad 0 \le x \le 1$$
$$f(x) = 1/(b-a), \quad a \le x \le b$$
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### Continuous rv

#### Example: Normal rv X

$$f(x) = \frac{1}{\sqrt{2\pi\sigma}} e^{-\frac{(x-\mu)^2}{2\sigma^2}}, \quad -\infty < x < \infty$$

**Example:** Exponential rv X with rate  $\lambda$ 

$$f(x) = \lambda e^{-\lambda x}, \quad F(x) = 1 - e^{-\lambda x}, \quad x \ge 0$$

**Memoryless property:** *X* = lifetime of component

$$P(X > t + x | X > t) = \frac{P(X > t + x)}{P(X > t)} = e^{-\lambda x} = P(X > x)$$

so used is as good as new!

Failure rate h(x)

$$h(x)dx = P(x < X < x + dx | X > x) = \lambda dx$$

so constant failure rate Tuesday April 21



### **Expectation of rv** *X*

Expected value of discrete rv X

$$E(X) = \sum_{i} P(X = x_i) x_i$$

Expected value of continuous rv X

$$E(X) = \int_{-\infty}^{\infty} xf(x)dx \left(=\int_{-\infty}^{\infty} xdF(x)\right)$$

Examples:

Bernoulli	E(X) = p
Binomial	E(X) = np
Geometric	$E(X) = \frac{1}{p}$
<b>Uniform</b> [0, 1]	$E(X) = \frac{1}{2}$
Exponential	$E(X) = \frac{1}{\lambda}$
Normal	$E(X) = \hat{\mu}$



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# **Expectation of** g(X)

$$E(g(X)) = \int_{-\infty}^{\infty} g(x) f_X(x) dx$$

**Example:** *X* is exponential,  $g(X) = X^2$ 

$$E(g(X)) = E(X^2) = \int_{-\infty}^{\infty} x^2 \lambda e^{-\lambda x} dx = \frac{2}{\lambda^2}$$

**Property:** Independent trials  $X_1, X_2, \ldots$ , then with probability 1

$$\frac{X_1 + X_2 + \dots + X_n}{n} \to E(X)$$

This is the (intuitively appealing) Strong Law of Large Numbers

**Property:** 

$$E(aX+b) = aE(X) + b$$

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# Joint distributions of rv's

For rv's *X*, *Y* the joint distribution is

 $F(a,b) = P(X \le a, Y \le b)$ 

and for continuous distribution with density f(x, y)

$$F(a,b) = \int_{-\infty}^{a} \int_{-\infty}^{b} f(x,y) dx dy$$

Marginal distribution of X

$$F_X(a) = P(X \le a) = \int_{-\infty}^a \int_{-\infty}^\infty f(x, y) dy dx = \int_{-\infty}^a f_X(x) dx$$

where

$$f_X(x) = \int_{-\infty}^{\infty} f(x, y) dy$$

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# Joint distributions of rv's

#### **Property:** Linearity

E(aX + bY) = aE(X) + bE(Y)

**Example:**  $X_i$  Bernoulli,  $X = X_1 + \cdots + X_n$  (Binomial)

 $E(X) = E(X_1 + \dots + X_n) = E(X_1) + \dots + E(X_n) = np$ 



### Independent rv's

#### X and Y are independent if

$$P(X \le a, Y \le b) = P(X \le a)P(Y \le b)$$

or

 $F(a, b) = F_X(a)F_Y(b)$ 

or

$$f(a,b) = f_X(a)f_Y(b)$$

#### **Property:** If *X* and *Y* are independent, then

$$E(XY) = \int_{-\infty}^{\infty} \int_{-\infty}^{\infty} xy f_X(x) f_Y(y) dx dy = E(X)E(Y)$$



## Variance

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Variance of X is (a measure of variability)

 $\operatorname{var}(X) = E[(X - E(X))^2] = E(X^2) - (E(X))^2$ 

**Property:** *X* and *Y* are independent, then

 $\operatorname{var}(X+Y) = \operatorname{var}(X) + \operatorname{var}(Y), \quad \operatorname{var}(aX) = a^2 \operatorname{var}(X)$ 

**Definition:**  $X_1, X_2, \ldots, X_n$  are independent, then  $\overline{X} = \frac{\sum_{i=1}^{n} X_i}{n}$  is sample mean

$$E(\overline{X}) = E(X), \quad \operatorname{var}(\overline{X}) = \frac{\operatorname{var}(X)}{n}$$

Example:

Bernouillivar(X) = p(1-p)Binomialvar(X) = np(1-p)Exponential $var(X) = \frac{1}{\lambda^2}$ 

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#### Conditional probability

 $P(E|F) = \frac{P(EF)}{P(F)}$ 

# *X*, *Y* discrete rv's with p(x, y) = P(X = x, Y = y), $p_X(x) = P(X = x)$ , $P_Y(y) = P(Y = y)$

Then conditional probability distribution of X given Y = y

$$p_{X|Y}(x|y) = P(X = x|Y = y) = \frac{p(x, y)}{p_Y(y)}$$

**Conditional expectation** 

$$E(X|Y = y) = \sum_{x} x p_{X|Y}(x|y)$$



If X and Y are independent, then

$$p_{X|Y}(x|y) = P(X = x) = p_X(x), \quad E(X|Y = y) = E(X)$$

**Example:**  $X_1$ ,  $X_2$  binomial with  $n_1$ , p and  $n_2$ , p, and independent

$$P(X_1 = k | X_1 + X_2 = m) = \dots = \frac{\binom{n_1}{k} \binom{n_2}{m-k}}{\binom{n_1+n_2}{m}}$$

which is the Hypergeometric distribution



*X*, *Y* continuous rv's with f(x, y),  $f_X(x)$ ,  $f_Y(y)$ 

Then conditional density of X given Y = y is

$$f_{X|Y}(x|y) = \frac{f(x, y)}{f_Y(y)}$$

Note

$$f_{X|Y}(x|y)dx = P(x < X \le X + dx|y < Y \le y + dy) = \frac{f(x, y)dxdy}{f_Y(y)dy}$$

**Conditional expectation** 

$$E(X|Y = y) = \int_{-\infty}^{\infty} x f_{X|Y}(x|y) dx$$



Example:  $f(x, y) = \frac{1}{2}ye^{-xy}$  for  $0 < x < \infty$ , 0 < y < 2, and f(x, y) = 0 otherwise What is  $E(e^{\frac{X}{2}}|Y = 1)$ ?

$$f_Y(y) = \int_0^\infty \frac{1}{2} y e^{-xy} dx = \frac{1}{2}$$
$$f_{X|Y}(x|y) = \frac{\frac{1}{2} y e^{-xy}}{\frac{1}{2}} = y e^{-yx}$$

**SO** 

$$E(e^{\frac{X}{2}}|Y=1) = \int_0^\infty e^{\frac{x}{2}}e^{-x}dx = 2$$



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Note: If *X*, *Y* are independent, then E(X|Y = y) = E(X)

Note: If E(X|Y = y) is known, then

$$E(X) = \int_{-\infty}^{\infty} E(X|Y = y) f_Y(y) dy$$

or if *Y* is discrete

$$E(X) = \sum_{y} E(X|Y = y)p(Y = y)$$

Example: Total injuries per year

$$Y = \sum_{1}^{N} X_i$$

where N = #accidents per year, E(N) = 4,  $X_i = \text{#workers injured}$ ,  $E(X_i) = 2$ and  $X_i$ , N are all independent

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Then

$$E(Y) = E\left(\sum_{1}^{N} X_{i}\right) = \sum_{n=0}^{\infty} E\left(\sum_{1}^{N} X_{i}|N=n\right) P(N=n)$$
  
$$= \sum_{n=0}^{\infty} E\left(\sum_{1}^{n} X_{i}|N=n\right) P(N=n) = \sum_{n=0}^{\infty} E\left(\sum_{1}^{n} X_{i}\right) P(N=n)$$
  
$$= \sum_{n=0}^{\infty} nE(X)P(N=n) = E(X)E(N) = 2E(N) = 8$$

#### Example: Getting a seat in a train

*Y* is distance to closest door, *Y* is Uniform[0, 2]

If distance is Y = y, the probability of getting a seat is  $1 - \sqrt{\frac{1}{2}y}$ 

What is probability of getting a seat? (which is NOT equal to  $1 - \sqrt{\frac{1}{2} \cdot E(Y)} = 1 - \sqrt{\frac{1}{2} \cdot 1} = 0.293$ )

Let X = 1 if success (get a seat), and X = 0 otherwise

$$P(X=1) = \int_0^2 P(X=1|Y=y)\frac{1}{2}dy = \int_0^2 (1-\sqrt{\frac{1}{2}y})\frac{1}{2}dy = \frac{1}{3}$$

