## Theoretical Driving Exams

At the centre for theoretical driving exams one wants to renew the process of taking theoretical driving exams as follows.

Each exam is done individually; the duration of an exam is on average 30 minutes, but at most 45 minutes. At the centre 20 candidates can do simultaneously exam. Candidates can make a reservation and pay in advance through the Internet. During the whole day exams can start every 30 minutes (from 8:15 until 16.15). But the planner decides in advance how many positions are available in every time slot of 30 minutes. An example is the following scheme:

| Slot | Starting time | Capacity |
| :--- | :--- | :--- |
| 1 | $8: 15$ | 0 |
| 2 | $8: 45$ | 20 |
| 3 | $9: 15$ | 16 |
| 4 | $9: 45$ | 16 |
| 5 | $10: 15$ | 16 |
| 6 | $10: 45$ | 16 |
| 7 | $11: 15$ | 16 |
| 8 | $11: 45$ | 16 |
| 9 | $12: 15$ | 0 |
| 10 | $12: 45$ | 0 |
| 11 | $13: 15$ | 20 |
| 12 | $13: 45$ | 16 |
| 13 | $14: 15$ | 16 |
| 14 | $14: 45$ | 16 |
| 15 | $15: 15$ | 16 |
| 16 | $15: 45$ | 16 |
| 17 | $16: 15$ | 0 |

Every position that is made available by the planner will be booked (there is a waiting list of candidates). In practice candidates arrive on time; nearly all of them are present between 35 minutes and 5 minutes before the planned examination time. Candidates may start as soon as a position becomes available (thus possibly earlier than the planned time).

The question is: How many positions should the planner make available during every slot of the day? And, given the available slots, what is the probability that a candidate cannot start in time (i.e., the actual starting time is later than the planned one)? This probability should be very small, in any case less than $1 \%$. And if this situation occurs, what are the mean and standard deviation of the waiting time after the planned starting time?

